

<b>AMENDMENT OF SOLICITATION/MODIFICATION OF CONTRACT</b>			1. CONTRACT ID CODE Z	PAGE OF PAGES 1   100
2. AMENDMENT/MODIFICATION NO. 0003	3. EFFECTIVE DATE 14-Jul-2008	4. REQUISITION/PURCHASE REQ. NO. DWAC80009		5. PROJECT NO.(If applicable)
6. ISSUED BY DEFENSE SECURITY COOPERATION AGENCY-CON JANET SZATMARY 201 12TH STREET SOUTH SUITE 203 ARLINGTON VA 22202	CODE HQ0013	7. ADMINISTERED BY (If other than item 6) <b>See Item 6</b>		
8. NAME AND ADDRESS OF CONTRACTOR (No., Street, County, State and Zip Code)		X	9A. AMENDMENT OF SOLICITATION NO. HQ0013-08-R-0006	
		X	9B. DATED (SEE ITEM 11) 27-May-2008	
			10A. MOD. OF CONTRACT/ORDER NO.	
			10B. DATED (SEE ITEM 13)	
CODE	FACILITY CODE			
<b>11. THIS ITEM ONLY APPLIES TO AMENDMENTS OF SOLICITATIONS</b>				
<input checked="" type="checkbox"/> The above numbered solicitation is amended as set forth in Item 14. The hour and date specified for receipt of Offer <input checked="" type="checkbox"/> is extended, <input type="checkbox"/> is not extended. Offer must acknowledge receipt of this amendment prior to the hour and date specified in the solicitation or as amended by one of the following methods: (a) By completing Items 8 and 15, and returning _____ copies of the amendment; (b) By acknowledging receipt of this amendment on each copy of the offer submitted; or (c) By separate letter or telegram which includes a reference to the solicitation and amendment numbers. FAILURE OF YOUR ACKNOWLEDGMENT TO BE RECEIVED AT THE PLACE DESIGNATED FOR THE RECEIPT OF OFFERS PRIOR TO THE HOUR AND DATE SPECIFIED MAY RESULT IN REJECTION OF YOUR OFFER. If by virtue of this amendment you desire to change an offer already submitted, such change may be made by telegram or letter, provided each telegram or letter makes reference to the solicitation and this amendment, and is received prior to the opening hour and date specified.				
12. ACCOUNTING AND APPROPRIATION DATA (If required)				
<b>13. THIS ITEM APPLIES ONLY TO MODIFICATIONS OF CONTRACTS/ORDERS. IT MODIFIES THE CONTRACT/ORDER NO. AS DESCRIBED IN ITEM 14.</b>				
A. THIS CHANGE ORDER IS ISSUED PURSUANT TO: (Specify authority) THE CHANGES SET FORTH IN ITEM 14 ARE MADE IN THE CONTRACT ORDER NO. IN ITEM 10A.				
B. THE ABOVE NUMBERED CONTRACT/ORDER IS MODIFIED TO REFLECT THE ADMINISTRATIVE CHANGES (such as changes in paying office, appropriation date, etc.) SET FORTH IN ITEM 14, PURSUANT TO THE AUTHORITY OF FAR 43.103(B).				
C. THIS SUPPLEMENTAL AGREEMENT IS ENTERED INTO PURSUANT TO AUTHORITY OF:				
D. OTHER (Specify type of modification and authority)				
E. IMPORTANT: Contractor <input type="checkbox"/> is not, <input type="checkbox"/> is required to sign this document and return _____ copies to the issuing office.				
14. DESCRIPTION OF AMENDMENT/MODIFICATION (Organized by UCF section headings, including solicitation/contract subject matter where feasible.)  1. The purpose of the Amendment is to provide revised PWS and estimated CLIN quantities. 2. The cut-off date for questions is 30 July 2008. 3. The hour and date specified for receipt of Offer is hereby extended to 15 August 2008. 4. All other terms and conditions remain unchanged and in full effect.				
Except as provided herein, all terms and conditions of the document referenced in Item 9A or 10A, as heretofore changed, remains unchanged and in full force and effect.				
15A. NAME AND TITLE OF SIGNER (Type or print)		16A. NAME AND TITLE OF CONTRACTING OFFICER (Type or print)		
		TEL:	EMAIL:	
15B. CONTRACTOR/OFFEROR  _____ (Signature of person authorized to sign)	15C. DATE SIGNED	16B. UNITED STATES OF AMERICA  BY _____ (Signature of Contracting Officer)		16C. DATE SIGNED  22-Jul-2008

## SECTION SF 30 BLOCK 14 CONTINUATION PAGE

**SUMMARY OF CHANGES**

## SECTION SF 1449 - CONTINUATION SHEET

## SOLICITATION/CONTRACT FORM

The required response date/time has changed from 31-Jul-2008 11:00 AM to 15-Aug-2008 11:00 AM.

## SUPPLIES OR SERVICES AND PRICES

## SUBCLIN 0001AD

The CLIN description has changed from Administrative and Logistical Support to External / Public Affairs Strategic Comm.

The CLIN extended description has changed from Administrative and Logistical Support: The Contractor shall provide the services required in the PWS, Section 5.5.1 to External / Public Affairs Strategic Communications Support : The Contractor shall provide the services required in the PWS, Section 5.5.1.

## SUBCLIN 0001AE

The CLIN description has changed from External / Public Affairs Strategic Comm to Administrative Support for Alumni Affair.

The CLIN extended description has changed from External / Public Affairs Strategic Communications Support : The Contractor shall provide the services required in the PWS, Section 5.6.1 to Administrative Support for Alumni Affairs : The Contractor shall provide the services required in the PWS, Section 5.6.1.

The pricing detail quantity has decreased by 2,080.00 from 4,160.00 to 2,080.00.

## SUBCLIN 0001AF

The CLIN description has changed from Administrative Support for Alumni Affair to Administrative Support for Registrar.

The CLIN extended description has changed from Administrative Support for Alumni Affairs: The Contractor shall provide the services required in the PWS, Section 5.7.1 to Administrative Support for Registrar's Office: The Contractor shall provide the services required in the PWS, Section 5.7.1.

## SUBCLIN 0001AG

The CLIN description has changed from Administrative Support for the Registrar to Information Technology Support.

The CLIN extended description has changed from Administrative Support for the Registrar's Office: The Contractor shall provide the services required in the PWS, Section 5.8.1 to Information Technology Support : The Contractor shall provide the services required in the PWS, Section 5.8.1.

The pricing detail quantity has decreased by 1,040.00 from 2,080.00 to 1,040.00.

The option status has changed from No Status to Option.

**SUBCLIN 0001AH**

The CLIN description has changed from Event and Special Program Planning to Budgeting, Accounting, and Acquisition S.

The CLIN extended description has changed from Event and Special Program Planning: The Contractor shall provide the services required in the PWS, Section 5.9.1 to Budgeting, Accounting, and Acquisition Support for the Resource Management Office: The Contractor shall provide the services required in the PWS, Section 5.9.1.

The pricing detail quantity has increased by 1,040.00 from 1,040.00 to 2,080.00.

**SUBCLIN 0001AJ**

The CLIN description has changed from In-country Event Coordination to Program Management.

The CLIN extended description has changed from In-country Event Coordination: The Contractor shall provide the services required in the PWS, Section 5.10.1 to Program Management The Contractor shall provide the services required in the PWS, Section 5.10.1.

The pricing detail quantity has increased by 1,040.00 from 1,040.00 to 2,080.00.

**SUBCLIN 0001AK**

The CLIN description has changed from Information Technology Support to Academic Assistance Facilitator.

The CLIN extended description has changed from Information Technology Support: The Contractor shall provide the services required in the PWS, Section 5.11.1 to Academic Assistance Facilitator t: The Contractor shall provide the services required in the PWS, Section 5.11.1.

The pricing detail quantity has increased by 1,040.00 from 1,040.00 to 2,080.00.

**SUBCLIN 0001AL**

The CLIN description has changed from Budgeting, Accounting, and Acquisition S to Reserved.

The CLIN extended description has changed from Budgeting, Accounting, and Acquisition Support for the Resource Management Office: The Contractor shall provide the services required in the PWS, Section 5.12.1 to Reserved.

**SUBCLIN 0001AM**

The CLIN description has changed from Project Management to Reserved.

The CLIN extended description has changed from Project Management: The Contractor shall provide the services required in the PWS, Section 5.13.1 to Reserved.

**CLIN 0002**

The option status has changed from No Status to Option.

**SUBCLIN 0002AF**

The CLIN extended description has changed from Planning and Logistical Support of Forward Presence: The Contractor shall provide the services required in the PWS, Section 6.6.1 to Planning and Logistical Support of

Forward Presence: The Contractor shall provide the services required in the PWS, Section 6.6.1.

SUBCLIN 0002AG

The CLIN description has changed from In-country Event Coordination: to In-country Event Support:.

SUBCLIN 0002AJ

The CLIN description has changed from Management Consulting for the Expansion to Gaming and Simulation Facilitation.

The CLIN extended description has changed from Management Consulting for the Expansion of the CHDS Center: The Contractor shall provide the services required in the PWS, Section 6.9.1 to Gaming and Simulation Facilitation : The Contractor shall provide the services required in the PWS, Section 6.9.1.

SUBCLIN 0002AK

The CLIN description has changed from Gaming and Simulation Facilitation to Bi-lingual Managing Editor.

The CLIN extended description has changed from Gaming and Simulation Facilitation: The Contractor shall provide the services required in the PWS, Section 6.10.1 to Bi-lingual Managing Editor : The Contractor shall provide the services required in the PWS, Section 6.10.1.

SUBCLIN 0002AL

The CLIN description has changed from Bi-lingual Managing Editor to Administrative Support for Academic Affa.

The CLIN extended description has changed from Bi-lingual Managing Editor : The Contractor shall provide the services required in the PWS, Section 6.11.1 to Administrative Support for Academic Affairs: The Contractor shall provide the services required in the PWS, Section 6.11.1.

SUBCLIN 0002AM

The CLIN description has changed from Administrative Support for Academic Affa to Event and Special Program Planning.

The CLIN extended description has changed from Administrative Support for Academic Affairs: The Contractor shall provide the services required in the PWS, Section 6.12.1 to Event and Special Program Planning : The Contractor shall provide the services required in the PWS, Section 6.12.1.

SUBCLIN 0002AN

The CLIN description has changed from Institutional Analysis and Research to In-country Event Coordination.

The CLIN extended description has changed from Institutional Analysis and Research: The Contractor shall provide the services required in the PWS, Section 6.13.1 to In-country Event Coordination: The Contractor shall provide the services required in the PWS, Section 6.13.1.

CLIN 0003

The option status has changed from No Status to Option.

#### SUBCLIN 1001AD

The CLIN description has changed from Administrative and Logistical Support to External / Public Affairs Strategic Comm.

The CLIN extended description has changed from Administrative and Logistical Support: The Contractor shall provide the services required in the PWS, Section 5.5.1 to External / Public Affairs Strategic Communications Support t: The Contractor shall provide the services required in the PWS, Section 5.5.1.

#### SUBCLIN 1001AE

The CLIN description has changed from External / Public Affairs Strategic Comm to Administrative Support for Alumni Affair.

The CLIN extended description has changed from External / Public Affairs Strategic Communications Support : The Contractor shall provide the services required in the PWS, Section 5.6.1 to Administrative Support for Alumni Affairs : The Contractor shall provide the services required in the PWS, Section 5.6.1.

The pricing detail quantity has decreased by 2,080.00 from 4,160.00 to 2,080.00.

#### SUBCLIN 1001AF

The CLIN description has changed from Administrative Support for Alumni Affair to Administrative Support for Registrar.

The CLIN extended description has changed from Administrative Support for Alumni Affairs: The Contractor shall provide the services required in the PWS, Section 5.7.1 to Administrative Support for Registrar's Office: The Contractor shall provide the services required in the PWS, Section 5.7.1.

#### SUBCLIN 1001AG

The CLIN description has changed from Administrative Support for the Registrar to Information Technology Support.

The CLIN extended description has changed from Administrative Support for the Registrar's Office: The Contractor shall provide the services required in the PWS, Section 5.8.1 to Information Technology Support : The Contractor shall provide the services required in the PWS, Section 5.8.1.

The pricing detail quantity has decreased by 1,040.00 from 2,080.00 to 1,040.00.

#### SUBCLIN 1001AH

The CLIN description has changed from Event and Special Program Planning to Budgeting, Accounting, and Acquisition S.

The CLIN extended description has changed from Event and Special Program Planning: The Contractor shall provide the services required in the PWS, Section 5.9.1 to Budgeting, Accounting, and Acquisition Support for the Resource Management Office: The Contractor shall provide the services required in the PWS, Section 5.9.1.

The pricing detail quantity has increased by 1,040.00 from 1,040.00 to 2,080.00.

#### SUBCLIN 1001AJ

The CLIN description has changed from In-country Event Coordination to Program Management.

The CLIN extended description has changed from In-country Event Coordination: The Contractor shall provide the services required in the PWS, Section 5.10.1 to Program Management The Contractor shall provide the services required in the PWS, Section 5.10.1.

The pricing detail quantity has increased by 1,040.00 from 1,040.00 to 2,080.00.

#### SUBCLIN 1001AK

The CLIN description has changed from Information Technology Support to Academic Assistance Facilitator.

The CLIN extended description has changed from Information Technology Support: The Contractor shall provide the services required in the PWS, Section 5.11.1 to Academic Assistance Facilitator t: The Contractor shall provide the services required in the PWS, Section 5.11.1.

The pricing detail quantity has increased by 1,040.00 from 1,040.00 to 2,080.00.

#### SUBCLIN 1001AL

The CLIN description has changed from Budgeting, Accounting, and Acquisition S to Reserved.

The CLIN extended description has changed from Budgeting, Accounting, and Acquisition Support for the Resource Management Office: The Contractor shall provide the services required in the PWS, Section 5.12.1 to Reserved.

#### SUBCLIN 1001AM

The CLIN extended description has changed from Project Management: The Contractor shall provide the services required in the PWS, Section 5.13.1 to Reserved.

#### SUBCLIN 1002AF

The CLIN extended description has changed from Planning and Logistical Support of Forward Presence: The Contractor shall provide the services required in the PWS, Section 6.6.1 to Planning and Logistical Support of Forward Presence: The Contractor shall provide the services required in the PWS, Section 6.6.1.

#### SUBCLIN 1002AG

The CLIN description has changed from In-country Event Coordination: to In-country Event Support:.

#### SUBCLIN 1002AJ

The CLIN description has changed from Management Consulting for the Expansion to Gaming and Simulation Facilitation.

The CLIN extended description has changed from Management Consulting for the Expansion of the CHDS Center: The Contractor shall provide the services required in the PWS, Section 6.9.1 to Gaming and Simulation Facilitation : The Contractor shall provide the services required in the PWS, Section 6.9.1.

#### SUBCLIN 1002AK

The CLIN description has changed from Gaming and Simulation Facilitation to Bi-lingual Managing Editor.

The CLIN extended description has changed from Gaming and Simulation Facilitation: The Contractor shall provide the services required in the PWS, Section 6.10.1 to Bi-lingual Managing Editor : The Contractor shall provide the services required in the PWS, Section 6.10.1.

#### SUBCLIN 1002AL

The CLIN description has changed from Bi-lingual Managing Editor to Administrative Support for Academic Affa.

The CLIN extended description has changed from Bi-lingual Managing Editor : The Contractor shall provide the services required in the PWS, Section 6.11.1 to Administrative Support for Academic Affairs: The Contractor shall provide the services required in the PWS, Section 6.11.1.

#### SUBCLIN 1002AM

The CLIN description has changed from Administrative Support for Academic Affa to Event and Special Program Planning.

The CLIN extended description has changed from Administrative Support for Academic Affairs: The Contractor shall provide the services required in the PWS, Section 6.12.1 to Event and Special Program Planning : The Contractor shall provide the services required in the PWS, Section 6.12.1.

#### SUBCLIN 1002AN

The CLIN description has changed from Institutional Analysis and Research to In-country Event Coordination.

The CLIN extended description has changed from Institutional Analysis and Research: The Contractor shall provide the services required in the PWS, Section 6.13.1 to In-country Event Coordination: The Contractor shall provide the services required in the PWS, Section 6.13.1.

#### SUBCLIN 2001AD

The CLIN description has changed from Administrative and Logistical Support to External / Public Affairs Strategic Comm.

The CLIN extended description has changed from Administrative and Logistical Support: The Contractor shall provide the services required in the PWS, Section 5.5.1 to External / Public Affairs Strategic Communications Support t: The Contractor shall provide the services required in the PWS, Section 5.5.1.

#### SUBCLIN 2001AE

The CLIN description has changed from External / Public Affairs Strategic Comm to Administrative Support for Alumni Affair.

The CLIN extended description has changed from External / Public Affairs Strategic Communications Support : The Contractor shall provide the services required in the PWS, Section 5.6.1 to Administrative Support for Alumni Affairs : The Contractor shall provide the services required in the PWS, Section 5.6.1.

The pricing detail quantity has decreased by 2,080.00 from 4,160.00 to 2,080.00.

#### SUBCLIN 2001AF

The CLIN description has changed from Administrative Support for Alumni Affair to Administrative Support for Registrar.

The CLIN extended description has changed from Administrative Support for Alumni Affairs: The Contractor shall provide the services required in the PWS, Section 5.7.1 to Administrative Support for Registrar's Office: The Contractor shall provide the services required in the PWS, Section 5.7.1.

#### SUBCLIN 2001AG

The CLIN description has changed from Administrative Support for the Registrar to Information Technology Support.

The CLIN extended description has changed from Administrative Support for the Registrar's Office: The Contractor shall provide the services required in the PWS, Section 5.8.1 to Information Technology Support: The Contractor shall provide the services required in the PWS, Section 5.8.1.

The pricing detail quantity has decreased by 1,040.00 from 2,080.00 to 1,040.00.

#### SUBCLIN 2001AH

The CLIN description has changed from Event and Special Program Planning to Budgeting, Accounting, and Acquisition S.

The CLIN extended description has changed from Event and Special Program Planning: The Contractor shall provide the services required in the PWS, Section 5.9.1 to Budgeting, Accounting, and Acquisition Support for the Resource Management Office: The Contractor shall provide the services required in the PWS, Section 5.9.1.

The pricing detail quantity has increased by 1,040.00 from 1,040.00 to 2,080.00.

#### SUBCLIN 2001AJ

The CLIN description has changed from In-country Event Coordination to Program Management.

The CLIN extended description has changed from In-country Event Coordination: The Contractor shall provide the services required in the PWS, Section 5.10.1 to Program Management The Contractor shall provide the services required in the PWS, Section 5.10.1.

The pricing detail quantity has increased by 1,040.00 from 1,040.00 to 2,080.00.

#### SUBCLIN 2001AK

The CLIN description has changed from Information Technology Support to Academic Assistance Facilitator.

The CLIN extended description has changed from Information Technology Support: The Contractor shall provide the services required in the PWS, Section 5.11.1 to Academic Assistance Facilitator t: The Contractor shall provide the services required in the PWS, Section 5.11.1.

The pricing detail quantity has increased by 1,040.00 from 1,040.00 to 2,080.00.

#### SUBCLIN 2001AL

The CLIN description has changed from Budgeting, Accounting, and Acquisition S to Reserved.

The CLIN extended description has changed from Budgeting, Accounting, and Acquisition Support for the Resource Management Office: The Contractor shall provide the services required in the PWS, Section 5.12.1 to Reserved.

#### SUBCLIN 2001AM

The CLIN extended description has changed from Project Management: The Contractor shall provide the services required in the PWS, Section 5.13.1 to Reserved.

#### SUBCLIN 2001AN

The CLIN description has changed from Duplicate CLIN - Disregard to Academic Assistance Facilitator.

The CLIN extended description has changed from CLIN was duplicate of 2001AK. System will not allow to delete. Disregard this CLIN. to Academic Assistance Facilitator t: The Contractor shall provide the services required in the PWS, Section 5.11.1.

The pricing detail quantity 1,040.00 has been added.

#### SUBCLIN 2002AF

The CLIN extended description has changed from Planning and Logistical Support of Forward Presence: The Contractor shall provide the services required in the PWS, Section 6.6.1 to Planning and Logistical Support of Forward Presence: The Contractor shall provide the services required in the PWS, Section 6.6.1.

#### SUBCLIN 2002AG

The CLIN description has changed from In-country Event Coordination: to In-country Event Support:.

#### SUBCLIN 2002AJ

The CLIN description has changed from Management Consulting for the Expansion to Gaming and Simulation Facilitation.

The CLIN extended description has changed from Management Consulting for the Expansion of the CHDS Center: The Contractor shall provide the services required in the PWS, Section 6.9.1 to Gaming and Simulation Facilitation : The Contractor shall provide the services required in the PWS, Section 6.9.1.

#### SUBCLIN 2002AK

The CLIN description has changed from Gaming and Simulation Facilitation to Bi-lingual Managing Editor.

The CLIN extended description has changed from Gaming and Simulation Facilitation: The Contractor shall provide the services required in the PWS, Section 6.10.1 to Bi-lingual Managing Editor : The Contractor shall provide the services required in the PWS, Section 6.10.1.

#### SUBCLIN 2002AL

The CLIN description has changed from Bi-lingual Managing Editor to Administrative Support for Academic Affa.

The CLIN extended description has changed from Bi-lingual Managing Editor : The Contractor shall provide the services required in the PWS, Section 6.11.1 to Administrative Support for Academic Affairs: The Contractor shall provide the services required in the PWS, Section 6.11.1.

#### SUBCLIN 2002AM

The CLIN description has changed from Administrative Support for Academic Affa to Event and Special

Program Planning.

The CLIN extended description has changed from Administrative Support for Academic Affairs: The Contractor shall provide the services required in the PWS, Section 6.12.1 to Event and Special Program Planning : The Contractor shall provide the services required in the PWS, Section 6.12.1.

SUBCLIN 2002AN

The CLIN description has changed from Institutional Analysis and Research to In-country Event Coordination.

The CLIN extended description has changed from Institutional Analysis and Research: The Contractor shall provide the services required in the PWS, Section 6.13.1 to In-country Event Coordination: The Contractor shall provide the services required in the PWS, Section 6.13.1.

SUBCLIN 3001AD

The CLIN description has changed from Administrative and Logistical Support to External / Public Affairs Strategic Comm.

The CLIN extended description has changed from Administrative and Logistical Support: The Contractor shall provide the services required in the PWS, Section 5.5.1 to External / Public Affairs Strategic Communications Support t: The Contractor shall provide the services required in the PWS, Section 5.5.1.

SUBCLIN 3001AE

The CLIN description has changed from External / Public Affairs Strategic Comm to Administrative Support for Alumni Affair.

The CLIN extended description has changed from External / Public Affairs Strategic Communications Support : The Contractor shall provide the services required in the PWS, Section 5.6.1 to Administrative Support for Alumni Affairs : The Contractor shall provide the services required in the PWS, Section 5.6.1.

The pricing detail quantity has decreased by 2,080.00 from 4,160.00 to 2,080.00.

SUBCLIN 3001AF

The CLIN description has changed from Administrative Support for Alumni Affair to Administrative Support for Registrar.

The CLIN extended description has changed from Administrative Support for Alumni Affairs: The Contractor shall provide the services required in the PWS, Section 5.7.1 to Administrative Support for Registrar's Office: The Contractor shall provide the services required in the PWS, Section 5.7.1.

SUBCLIN 3001AG

The CLIN description has changed from Administrative Support for the Registrar to Information Technology Support.

The CLIN extended description has changed from Administrative Support for the Registrar's Office: The Contractor shall provide the services required in the PWS, Section 5.8.1 to Information Technology Support : The Contractor shall provide the services required in the PWS, Section 5.8.1.

The pricing detail quantity has decreased by 1,040.00 from 2,080.00 to 1,040.00.

SUBCLIN 3001AH

The CLIN description has changed from Event and Special Program Planning to Budgeting, Accounting, and Acquisition S.

The CLIN extended description has changed from Event and Special Program Planning: The Contractor shall provide the services required in the PWS, Section 5.9.1 to Budgeting, Accounting, and Acquisition Support for the Resource Management Office: The Contractor shall provide the services required in the PWS, Section 5.9.1.

The pricing detail quantity has increased by 1,040.00 from 1,040.00 to 2,080.00.

#### SUBCLIN 3001AJ

The CLIN description has changed from In-country Event Coordination to Program Management.

The CLIN extended description has changed from In-country Event Coordination: The Contractor shall provide the services required in the PWS, Section 5.10.1 to Program Management The Contractor shall provide the services required in the PWS, Section 5.10.1.

The pricing detail quantity has increased by 1,040.00 from 1,040.00 to 2,080.00.

#### SUBCLIN 3001AK

The CLIN description has changed from Information Technology Support to Academic Assistance Facilitator.

The CLIN extended description has changed from Information Technology Support: The Contractor shall provide the services required in the PWS, Section 5.11.1 to Academic Assistance Facilitator t: The Contractor shall provide the services required in the PWS, Section 5.11.1.

The pricing detail quantity has increased by 1,040.00 from 1,040.00 to 2,080.00.

#### SUBCLIN 3001AL

The CLIN description has changed from Budgeting, Accounting, and Acquisition S to Reserved.

The CLIN extended description has changed from Budgeting, Accounting, and Acquisition Support for the Resource Management Office: The Contractor shall provide the services required in the PWS, Section 5.12.1 to Reserved.

#### SUBCLIN 3001AM

The CLIN extended description has changed from Project Management: The Contractor shall provide the services required in the PWS, Section 5.13.1 to Reserved.

#### SUBCLIN 3002AF

The CLIN extended description has changed from Planning and Logistical Support of Forward Presence: The Contractor shall provide the services required in the PWS, Section 6.6.1 to Planning and Logistical Support of Forward Presence: The Contractor shall provide the services required in the PWS, Section 6.6.1.

#### SUBCLIN 3002AG

The CLIN description has changed from In-country Event Coordination: to In-country Event Support:.

**SUBCLIN 3002AJ**

The CLIN description has changed from Management Consulting for the Expansion to Gaming and Simulation Facilitation.

The CLIN extended description has changed from Management Consulting for the Expansion of the CHDS Center: The Contractor shall provide the services required in the PWS, Section 6.9.1 to Gaming and Simulation Facilitation : The Contractor shall provide the services required in the PWS, Section 6.9.1.

**SUBCLIN 3002AK**

The CLIN description has changed from Gaming and Simulation Facilitation to Bi-lingual Managing Editor.

The CLIN extended description has changed from Gaming and Simulation Facilitation: The Contractor shall provide the services required in the PWS, Section 6.10.1 to Bi-lingual Managing Editor : The Contractor shall provide the services required in the PWS, Section 6.10.1.

**SUBCLIN 3002AL**

The CLIN description has changed from Bi-lingual Managing Editor to Administrative Support for Academic Affa.

The CLIN extended description has changed from Bi-lingual Managing Editor : The Contractor shall provide the services required in the PWS, Section 6.11.1 to Administrative Support for Academic Affairs: The Contractor shall provide the services required in the PWS, Section 6.11.1.

**SUBCLIN 3002AM**

The CLIN description has changed from Administrative Support for Academic Affa to Event and Special Program Planning.

The CLIN extended description has changed from Administrative Support for Academic Affairs: The Contractor shall provide the services required in the PWS, Section 6.12.1 to Event and Special Program Planning : The Contractor shall provide the services required in the PWS, Section 6.12.1.

**SUBCLIN 3002AN**

The CLIN description has changed from Institutional Analysis and Research to In-country Event Coordination.

The CLIN extended description has changed from Institutional Analysis and Research: The Contractor shall provide the services required in the PWS, Section 6.13.1 to In-country Event Coordination: The Contractor shall provide the services required in the PWS, Section 6.13.1.

**SUBCLIN 4001AD**

The CLIN description has changed from Administrative and Logistical Support to External / Public Affairs Strategic Comm.

The CLIN extended description has changed from Administrative and Logistical Support: The Contractor shall provide the services required in the PWS, Section 5.5.1 to External / Public Affairs Strategic Communications Support t: The Contractor shall provide the services required in the PWS, Section 5.5.1.

**SUBCLIN 4001AE**

The CLIN description has changed from External / Public Affairs Strategic Comm to Administrative Support for Alumni Affair.

The CLIN extended description has changed from External / Public Affairs Strategic Communications Support : The Contractor shall provide the services required in the PWS, Section 5.6.1 to Administrative Support for Alumni Affairs : The Contractor shall provide the services required in the PWS, Section 5.6.1.

The pricing detail quantity has decreased by 2,080.00 from 4,160.00 to 2,080.00.

#### SUBCLIN 4001AF

The CLIN description has changed from Administrative Support for Alumni Affair to Administrative Support for Registrar.

The CLIN extended description has changed from Administrative Support for Alumni Affairs: The Contractor shall provide the services required in the PWS, Section 5.7.1 to Administrative Support for Registrar's Office: The Contractor shall provide the services required in the PWS, Section 5.7.1.

#### SUBCLIN 4001AG

The CLIN description has changed from Administrative Support for the Registrar to Information Technology Support.

The CLIN extended description has changed from Administrative Support for the Registrar's Office: The Contractor shall provide the services required in the PWS, Section 5.8.1 to Information Technology Support : The Contractor shall provide the services required in the PWS, Section 5.8.1.

The pricing detail quantity has decreased by 1,040.00 from 2,080.00 to 1,040.00.

#### SUBCLIN 4001AH

The CLIN description has changed from Event and Special Program Planning to Budgeting, Accounting, and Acquisition S.

The CLIN extended description has changed from Event and Special Program Planning: The Contractor shall provide the services required in the PWS, Section 5.9.1 to Budgeting, Accounting, and Acquisition Support for the Resource Management Office: The Contractor shall provide the services required in the PWS, Section 5.9.1.

The pricing detail quantity has increased by 1,040.00 from 1,040.00 to 2,080.00.

#### SUBCLIN 4001AJ

The CLIN description has changed from In-country Event Coordination to Program Management.

The CLIN extended description has changed from In-country Event Coordination: The Contractor shall provide the services required in the PWS, Section 5.10.1 to Program Management The Contractor shall provide the services required in the PWS, Section 5.10.1.

The pricing detail quantity has increased by 1,040.00 from 1,040.00 to 2,080.00.

#### SUBCLIN 4001AK

The CLIN description has changed from Information Technology Support to Academic Assistance Facilitator.

The CLIN extended description has changed from Information Technology Support: The Contractor shall provide the services required in the PWS, Section 5.11.1 to Academic Assistance Facilitator t: The Contractor shall provide the services required in the PWS, Section 5.11.1.

The pricing detail quantity has increased by 1,040.00 from 1,040.00 to 2,080.00.

## SUBCLIN 4001AL

The CLIN description has changed from Budgeting, Accounting, and Acquisition S to Reserved.

The CLIN extended description has changed from Budgeting, Accounting, and Acquisition Support for the Resource Management Office: The Contractor shall provide the services required in the PWS, Section 5.12.1 to Reserved.

## SUBCLIN 4001AM

The CLIN extended description has changed from Project Management: The Contractor shall provide the services required in the PWS, Section 5.13.1 to Reserved.

## SUBCLIN 4002AF

The CLIN extended description has changed from Planning and Logistical Support of Forward Presence: The Contractor shall provide the services required in the PWS, Section 6.6.1 to Planning and Logistical Support of Forward Presence: The Contractor shall provide the services required in the PWS, Section 6.6.1.

## SUBCLIN 4002AG

The CLIN description has changed from In-country Event Coordination: to In-country Event Support:.

## SUBCLIN 4002AJ

The CLIN description has changed from Management Consulting for the Expansion to Gaming and Simulation Facilitation.

The CLIN extended description has changed from Management Consulting for the Expansion of the CHDS Center: The Contractor shall provide the services required in the PWS, Section 6.9.1 to Gaming and Simulation Facilitation : The Contractor shall provide the services required in the PWS, Section 6.9.1.

## SUBCLIN 4002AK

The CLIN description has changed from Gaming and Simulation Facilitation to Bi-lingual Managing Editor.

The CLIN extended description has changed from Gaming and Simulation Facilitation: The Contractor shall provide the services required in the PWS, Section 6.10.1 to Bi-lingual Managing Editor : The Contractor shall provide the services required in the PWS, Section 6.10.1.

## SUBCLIN 4002AL

The CLIN description has changed from Bi-lingual Managing Editor to Administrative Support for Academic Affa.

The CLIN extended description has changed from Bi-lingual Managing Editor : The Contractor shall provide the services required in the PWS, Section 6.11.1 to Administrative Support for Academic Affairs: The Contractor shall provide the services required in the PWS, Section 6.11.1.

SUBCLIN 4002AM

The CLIN description has changed from Administrative Support for Academic Affa to Event and Special Program Planning.

The CLIN extended description has changed from Administrative Support for Academic Affairs: The Contractor shall provide the services required in the PWS, Section 6.12.1 to Event and Special Program Planning : The Contractor shall provide the services required in the PWS, Section 6.12.1.

SUBCLIN 4002AN

The CLIN description has changed from Institutional Analysis and Research to In-country Event Coordination.

The CLIN extended description has changed from Institutional Analysis and Research: The Contractor shall provide the services required in the PWS, Section 6.13.1 to In-country Event Coordination: The Contractor shall provide the services required in the PWS, Section 6.13.1.

DELIVERIES AND PERFORMANCE

The following Delivery Schedule item for SUBCLIN 0001AA has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2008 TO 31-JUL-2009	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2008 TO 31-OCT-2009	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 0001AB has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-AUG-2008 TO 31-JUL-2009	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2008 TO 31-OCT-2009	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 0001AC has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2008 TO 31-JUL-2009	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2008 TO 31-OCT-2009	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 0001AD has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-AUG-2008 TO 31-JUL-2009	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2008 TO 31-OCT-2009	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 0001AE has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2008 TO 31-JUL-2009	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2008 TO 31-OCT-2009	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 0001AF has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-AUG-2008 TO 31-JUL-2009	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2008 TO 31-OCT-2009	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 0001AG has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2008 TO 31-JUL-2009	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2008 TO 31-OCT-2009	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 0001AH has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-AUG-2008 TO 31-JUL-2009	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2008 TO 31-OCT-2009	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 0001AJ has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2008 TO 31-JUL-2009	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2008 TO 31-OCT-2009	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 0001AK has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-AUG-2008 TO 31-JUL-2009	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2008 TO 31-OCT-2009	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 0002AA has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2008 TO 31-JUL-2009	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2008 TO 31-OCT-2009	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 0002AB has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-AUG-2008 TO 31-JUL-2009	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2008 TO 31-OCT-2009	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 0002AC has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2008 TO 31-JUL-2009	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2008 TO 31-OCT-2009	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 0002AD has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-AUG-2008 TO 31-JUL-2009	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2008 TO 31-OCT-2009	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 0002AE has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2008 TO 31-JUL-2009	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2008 TO 31-OCT-2009	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 0002AF has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-AUG-2008 TO 31-JUL-2009	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2008 TO 31-OCT-2009	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 0002AG has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2008 TO 31-JUL-2009	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2008 TO 31-OCT-2009	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 0002AH has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-AUG-2008 TO 31-JUL-2009	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2008 TO 31-OCT-2009	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item has been added to SUBCLIN 0002AJ:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2008 TO 31-OCT-2009	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 0002AK has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2008 TO 31-JUL-2009	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2008 TO 31-OCT-2009	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for SUBCLIN 0002AL has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2008 TO 31-JUL-2009	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2008 TO 31-OCT-2009	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 0002AM has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2008 TO 31-JUL-2009	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2008 TO 31-OCT-2009	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for SUBCLIN 0002AN has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2008 TO 31-JUL-2009	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2008 TO 30-OCT-2009	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for CLIN 0003 has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2008 TO 31-JUL-2009	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2008 TO 31-OCT-2009	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for CLIN 1001 has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2009 TO 31-JUL-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2009 TO 31-OCT-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 1001AA has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2009 TO 31-JUL-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2009 TO 31-OCT-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for SUBCLIN 1001AB has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2009 TO 31-JUL-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2009 TO 31-OCT-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 1001AC has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2009 TO 31-JUL-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2009 TO 31-OCT-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for SUBCLIN 1001AD has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2009 TO 31-JUL-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2009 TO 31-OCT-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 1001AE has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2009 TO 31-JUL-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2009 TO 31-OCT-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for SUBCLIN 1001AF has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2009 TO 31-JUL-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2009 TO 31-OCT-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 1001AG has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2009 TO 31-JUL-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2009 TO 31-OCT-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for SUBCLIN 1001AH has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2009 TO 31-JUL-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2009 TO 31-OCT-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 1001AJ has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2009 TO 31-JUL-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2009 TO 31-OCT-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for SUBCLIN 1001AK has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2009 TO 31-JUL-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2009 TO 31-OCT-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 1001AL has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2009 TO 31-JUL-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2009 TO 31-OCT-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for SUBCLIN 1001AM has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2009 TO 31-JUL-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2009 TO 31-OCT-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 1002AA has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2009 TO 31-JUL-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2009 TO 31-OCT-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for SUBCLIN 1002AB has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2009 TO 31-JUL-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2009 TO 31-OCT-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 1002AC has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2009 TO 31-JUL-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2009 TO 31-OCT-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for SUBCLIN 1002AD has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2009 TO 31-JUL-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2009 TO 31-OCT-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 1002AE has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2009 TO 31-JUL-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2009 TO 31-OCT-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for SUBCLIN 1002AF has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2009 TO 31-JUL-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2009 TO 31-OCT-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 1002AG has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2009 TO 31-JUL-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2009 TO 31-OCT-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for SUBCLIN 1002AH has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2009 TO 31-JUL-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2009 TO 31-OCT-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 1002AJ has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2009 TO 31-JUL-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2009 TO 31-OCT-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for SUBCLIN 1002AK has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2009 TO 31-JUL-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2009 TO 31-OCT-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 1002AL has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2009 TO 31-JUL-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2009 TO 31-OCT-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for SUBCLIN 1002AM has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2009 TO 31-JUL-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2009 TO 31-OCT-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 1002AN has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2009 TO 31-JUL-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2009 TO 31-OCT-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for CLIN 1003 has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2009 TO 31-JUL-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2009 TO 31-OCT-2010	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 2001AA has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2010 TO 31-JUL-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2010 TO 31-OCT-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for SUBCLIN 2001AB has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2010 TO 31-JUL-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2010 TO 31-OCT-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 2001AC has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2010 TO 31-JUL-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2010 TO 31-OCT-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for SUBCLIN 2001AD has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2010 TO 31-JUL-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2010 TO 31-OCT-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 2001AE has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2010 TO 31-JUL-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2010 TO 31-OCT-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for SUBCLIN 2001AF has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2010 TO 31-JUL-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2010 TO 31-OCT-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 2001AG has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2010 TO 31-JUL-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2010 TO 31-OCT-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for SUBCLIN 2001AH has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2010 TO 31-JUL-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2010 TO 31-OCT-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 2001AJ has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2010 TO 31-JUL-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2010 TO 31-OCT-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for SUBCLIN 2001AK has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2010 TO 31-JUL-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2010 TO 31-OCT-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 2001AL has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2010 TO 31-JUL-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2010 TO 31-OCT-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for SUBCLIN 2001AM has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2010 TO 31-JUL-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2010 TO 31-OCT-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 2001AN has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2010 TO 31-JUL-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2010 TO 31-OCT-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for SUBCLIN 2002AA has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2010 TO 31-JUL-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2010 TO 31-OCT-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 2002AB has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2010 TO 31-JUL-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2010 TO 31-OCT-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for SUBCLIN 2002AC has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2010 TO 31-JUL-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2010 TO 31-OCT-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 2002AD has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2010 TO 31-JUL-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2010 TO 31-OCT-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for SUBCLIN 2002AE has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2010 TO 31-JUL-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2010 TO 31-OCT-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 2002AF has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2010 TO 31-JUL-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2010 TO 31-OCT-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for SUBCLIN 2002AG has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2010 TO 31-JUL-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2010 TO 31-OCT-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 2002AH has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2010 TO 31-JUL-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2010 TO 31-OCT-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for SUBCLIN 2002AJ has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2010 TO 31-JUL-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2010 TO 31-OCT-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 2002AK has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2010 TO 31-JUL-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2010 TO 31-OCT-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for SUBCLIN 2002AL has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2010 TO 31-JUL-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2010 TO 31-OCT-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 2002AM has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2010 TO 31-JUL-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2010 TO 31-OCT-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for SUBCLIN 2002AN has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2010 TO 31-JUL-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2010 TO 31-OCT-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for CLIN 2003 has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2010 TO 31-JUL-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2010 TO 31-OCT-2011	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for CLIN 3001 has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2011 TO 31-JUL-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2011 TO 31-OCT-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 3001AA has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2011 TO 31-JUL-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2011 TO 31-OCT-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for SUBCLIN 3001AB has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2011 TO 31-JUL-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2011 TO 31-OCT-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 3001AC has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2011 TO 31-JUL-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2011 TO 31-OCT-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for SUBCLIN 3001AD has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2011 TO 31-JUL-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2011 TO 31-OCT-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 3001AE has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2011 TO 31-JUL-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2011 TO 31-OCT-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for SUBCLIN 3001AF has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2011 TO 31-JUL-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2011 TO 31-OCT-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 3001AG has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2011 TO 31-JUL-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2011 TO 31-OCT-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for SUBCLIN 3001AH has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2011 TO 31-JUL-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2011 TO 31-OCT-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 3001AJ has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2011 TO 31-JUL-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2011 TO 31-OCT-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for SUBCLIN 3001AK has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2011 TO 31-JUL-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2011 TO 31-OCT-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 3001AL has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2011 TO 31-JUL-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2011 TO 31-OCT-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for SUBCLIN 3001AM has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2011 TO 31-JUL-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2011 TO 31-OCT-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 3002AA has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2011 TO 31-JUL-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2011 TO 31-OCT-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for SUBCLIN 3002AB has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2011 TO 31-JUL-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2011 TO 31-OCT-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 3002AC has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2011 TO 31-JUL-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2011 TO 31-OCT-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for SUBCLIN 3002AD has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2011 TO 31-JUL-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2011 TO 31-OCT-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 3002AE has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2011 TO 31-JUL-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2011 TO 31-OCT-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for SUBCLIN 3002AF has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2011 TO 31-JUL-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2011 TO 31-OCT-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 3002AG has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2011 TO 31-JUL-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2011 TO 31-OCT-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for SUBCLIN 3002AH has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2011 TO 31-JUL-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2011 TO 31-OCT-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 3002AJ has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2011 TO 31-JUL-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2011 TO 31-OCT-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for SUBCLIN 3002AK has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2011 TO 31-JUL-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2011 TO 31-OCT-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 3002AL has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2011 TO 31-JUL-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2011 TO 31-OCT-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for SUBCLIN 3002AM has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2011 TO 31-JUL-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2011 TO 31-OCT-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 3002AN has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2011 TO 31-JUL-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2011 TO 31-OCT-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for CLIN 3003 has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2011 TO 31-JUL-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2011 TO 31-OCT-2012	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for CLIN 4001 has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2012 TO 31-JUL-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2012 TO 31-OCT-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for SUBCLIN 4001AA has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2012 TO 31-JUL-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2012 TO 31-OCT-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 4001AB has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2012 TO 31-JUL-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2012 TO 31-OCT-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for SUBCLIN 4001AC has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2012 TO 31-JUL-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2012 TO 31-OCT-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 4001AD has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2012 TO 31-JUL-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2012 TO 31-OCT-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for SUBCLIN 4001AE has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2012 TO 31-JUL-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2012 TO 31-OCT-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 4001AF has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2012 TO 31-JUL-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2012 TO 31-OCT-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for SUBCLIN 4001AG has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2012 TO 31-JUL-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2012 TO 31-OCT-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 4001AH has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2012 TO 31-JUL-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2012 TO 31-OCT-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for SUBCLIN 4001AJ has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2012 TO 31-JUL-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2012 TO 31-OCT-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 4001AK has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2012 TO 31-JUL-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2012 TO 31-OCT-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for SUBCLIN 4001AL has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2012 TO 31-JUL-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2012 TO 31-OCT-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 4001AM has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2012 TO 31-JUL-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2012 TO 31-OCT-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for CLIN 4002 has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2012 TO 31-JUL-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2012 TO 31-OCT-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 4002AA has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2012 TO 31-JUL-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2012 TO 31-OCT-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for SUBCLIN 4002AB has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2012 TO 31-JUL-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2012 TO 31-OCT-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 4002AC has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2012 TO 31-JUL-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2012 TO 31-OCT-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for SUBCLIN 4002AD has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2012 TO 31-JUL-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2012 TO 31-OCT-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 4002AE has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2012 TO 31-JUL-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2012 TO 31-OCT-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for SUBCLIN 4002AF has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2012 TO 31-JUL-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2012 TO 31-OCT-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 4002AG has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2012 TO 31-JUL-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2012 TO 31-OCT-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for SUBCLIN 4002AH has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2012 TO 31-JUL-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2012 TO 31-OCT-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 4002AJ has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2012 TO 31-JUL-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2012 TO 31-OCT-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for SUBCLIN 4002AK has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2012 TO 31-JUL-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2012 TO 31-OCT-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 4002AL has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2012 TO 31-JUL-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2012 TO 31-OCT-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for SUBCLIN 4002AM has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2012 TO 31-JUL-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2012 TO 31-OCT-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following Delivery Schedule item for SUBCLIN 4002AN has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2012 TO 31-JUL-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
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POP 01-NOV-2012 TO 31-OCT-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013
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The following Delivery Schedule item for CLIN 4003 has been changed from:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-AUG-2012 TO 31-JUL-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

To:

DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
POP 01-NOV-2012 TO 31-OCT-2013	N/A	CENTER FOR HEMISPHERIC DEFENSE STUDIES DAVID SMITH 2100 2ND STREET, SW WASHINGTON DC 20593-0001 202-685-4583 FOB: Destination	HQ0013

The following have been modified:

PWS

**Performance Work Statement (PWS)  
Center for Hemispheric Defense Studies  
(July 21, 2008)**

1. GENERAL: The contractor shall provide qualified personnel to perform tasks in support of the Center for Hemispheric Defense Studies (CHDS) in accordance with this PWS.

1.1 Tasks under the contract will be performed at Government owned facilities or Government leased facilities in the Continental United States (CONUS) and Outside CONUS (OCONUS) locations, to include hotels contracted for CHDS events. The CHDS Headquarters is currently located at the United States (U.S.) Coast Guard Headquarters, 2100 Second Street, S.W, Suite 4118, Washington, DC 20593. CHDS is slated to move to Lincoln Hall, NDU, Ft. McNair, Washington, DC. The contractor shall perform the tasks at the CHDS offices and other sites as designated by program needs. Contractors shall bid on the whole PWS. Hours listed for Performance Objectives are only estimates and not binding on the Government.

2. **BACKGROUND:** The Center's mission focuses on three strategic areas for change and impact in the Western Hemisphere, which are: (A.) fostering partnerships, (B.) advancing defense and security decision making, (C.) promoting effective civilian-military relationships in democratic environments.

The Center pursues these areas through a variety of academic, research and outreach activities. These activities include: Security and Defense Policy courses, Senior Executive Dialogue courses, and Advanced Defense Studies courses which are held in the Washington, DC area. Other activities such as National Security Planning Workshops, Legislative Leader Seminars, Ministry of Defense Workshops, Sub-Regional Conferences, Advanced Policy Making Seminars, and Faculty Outreach Seminars are held in the region.

2.1 Further information on the CHDS can be found at its website ([www.ndu.edu/CHDS](http://www.ndu.edu/CHDS))

3. **SCOPE:** The contractor will perform tasks in the design and implementation of events that will enable the CHDS to conduct its current programs and other programs that will be developed from the date of award of the contract. The CHDS programs will include, but are not limited to those listed in Annex A. The event descriptions are provided for planning and as an indication of the scope and complexity of the work. Their appearance in this Work Statement is not a commitment that CHDS will conduct any listed event or that the listed events will not be restructured, revised, modified or cancelled for any reason completely in the Government's discretion.

3.1 The tasks listed are those that are currently identified. During the course of the contract these tasks may be adjusted in coordination with the contractor to encompass additional similar tasks or to reduce the scope of contractor provided support services.

3.2 In the execution of its programs, the Contractor will assist the CHDS to:

- Institutionalize instruction on stability operations and irregular warfare in Regional Center programs by increasing collaboration among the centers and other education providers.
- Encourage U.S. civilian and military participation in programs to foster personal and professional relationships.
- Maximize, to the extent permitted under law, foreign civilian and international civil servant participation in seminars and programs.
- Develop and maintain relations and cooperation with counterpart CHDS-oriented security institutions and allies that have an interest in CHDS area of responsibility (AOR).
- Undertake research projects and programs in support of the Secretary of Defense's policy objectives and Combatant Commanders' priorities.
- Continue to expand upon its alumni program to maintain communication with foreign defense and security professionals.
- Foster opportunities for USG interagency partners to attend programs and serve on Regional Center faculty and staff;
- Conduct outreach and network-building efforts among the other Regional Centers, other DoD institutions, and US State Department public diplomacy efforts;
- Utilize the Regional International Outreach portal as the primary online means for collaboration among the Centers and alumni;
- Build collaboration and create efficiencies among the Regional Centers and other DoD international education and outreach providers with the Global Center for Security Cooperation;
- Review the effectiveness of web-based programs at the CHDS to ensure they foster interoperability and include networking components (curricula, research, digital documentary libraries, Military Education Research Library Network, computer assisted exercises, Regional International Outreach (RIO) program, Regional Security Cooperation Network, etc.) which would enable CHDS students, alumni, and other national security professionals to leverage the CHDS education and information resources both for use within the CHDS and in the CHDS outreach programs.
- Support the program priorities of the Office of Secretary of Defense for Policy and Combatant Commands.

4. APPROACH: The contractor will conduct business in a fashion that is consistent with Federal and DOD regulations. The contractor shall provide technically qualified, experienced, international policy, operations, administrative, logistics and support analysis services to support the detailed planning, organizing, coordinating and execution of numerous conferences, seminars and international programs as well as operation of the ongoing policy and outreach missions as specified in this Performance Work Statement. The contractor will respond to the Contracting Officer's Representative (COR), for policy and program guidance.

4.1 The contractor shall assign a Program Manager. See Paragraph 5.13. The Project Manager acts as the single point of contact for all activities with the COR for this contract. The COR is the point of contact for the Project Manager.

4.1.1 It is important for each member of the contractor team to possess and maintain the highest standards of personal deportment, judgment, demonstrated organizational abilities, and outstanding communication skills. It is essential that personnel can interact appropriately and effectively with senior government and military and civil society foreign representatives. The nature of the CHDS requires a contractor team capable of dealing with all levels of hierarchy including host nation representatives, U.S. government and embassy officials as well as suppliers and vendors.

4.1.2 The Contractor will work with the government to refine, as appropriate, effective and efficient office management systems.

4.1.3 The contractor and its employees shall be experienced in working with senior civilian and military officials; strong in interpersonal and people skills; knowledgeable of CHDS Area of Responsibility (AOR) or have experience working in CHDS AOR; organizational skills and specifically special events planning and implementation experience; have interest and ability to travel to throughout the Western Hemisphere.

4.1.4 The CHDS will provide the contractor with sixty (60) days written notice before any functions covered by this contract are converted over to Government personnel. Labor costs will be adjusted accordingly. Additional tasks that may require Contractor support are addressed under Performance Objective 2.

5. PERFORMANCE OBJECTIVE No. 1: The contractor shall provide qualified administrative, technical, management, and academic support personnel to perform the tasks set forth in the PWS.

5.1 Program Planning Management for the Chief of Operations and Executive Events, Event and Special Program Planning, Project Management, Facilitators for Seminars, Workshops, Symposia, and Student Services On-Site Coordination personnel under performance objective 1 are considered key personnel. All personnel must be able to travel internationally, usually the Western Hemisphere, to perform the required tasks. Personnel with cross-cultural experience are preferred. The ability to speak Spanish and/or Portuguese, where required is highly desirable and often required dependent upon responsibilities assisting and supporting students.

5.1.2 Academic support and facilitators must have a combination of academic degree (Ph. D. preferred, Master's degree required), practical experience, and/or teaching experience in the required area of expertise. Administrative, technical, and management support personnel will be already trained to perform their tasks. Personnel shall possess the highest standards of personal deportment and judgment; possess demonstrated organizational abilities, and outstanding interpersonal and communications skills as demonstrated in their resumes.

5.1.3 The contractor must provide resumes of all proposed personnel in response to this PWS and all subsequent contract modifications. The resumes must identify all proposed personnel and their proposed role in the execution of this PWS. The contractor must identify those proposed individuals key to the success of this PWS. Once identified as such, key personnel may not be removed from this project without written acknowledgement from the DSCA Contracting Officer.

5.2 Research Assistance: (2080 hrs. estimate)

5.2.1 Tasks: In conjunction with faculty and staff, assist in the conduct of organizational and thematic research projects to aid in (institutional development and the dissemination of information through publication, seminar material production, and individual faculty, student, and staff research. Interpret, synthesize, and analyze using specific data, techniques and methods that fulfill the academic necessity of the faculty or staff member to utilize the research. Research publications, documents, public policy initiatives, etc., relevant to the CHDS region for the Center's research database providing written synopsis of research. Attend activities, lectures, and symposiums at other institutions and provide written synopses.

2.2 Qualifications: Bachelor's degree in international relations/political science or related field is desired. Two years experience in academic research related to the Western Hemisphere region is desirable. Spanish and/or Portuguese is required.

5.3 Administrative Assistance at the Executive Level: (2080 hrs. estimate)

5.3.1 Tasks: Assist in the coordination of the internal and external integration of day-to-day and long-range projects, actions, and activities that require the involvement of the Deputy Director; Assist in the coordination of, and support the Deputy Director's participation and involvement in conferences, appearances, and presentations. Responsible for managing: the Deputy Director's calendar, proper handling of telephone calls, messages, and daily details of the Deputy Director's travel. Compose a wide range of administrative correspondence for the Deputy Director to include invitation and thank you letters; catalogues and archives correspondence.

5.3.2 Qualifications: High school diploma required and bachelor's degree is desired. Minimum of five years of work experience as an administrative assistant is required. Must be proficient at Microsoft (MS) Word and MS Excel.

5.4 Program Planning Management for the Chief of Operations and Executive Events: (2080 hrs. estimate)

5.4.1 Tasks: Develop and prepare standard operating procedures as well as briefing and background materials on a wide range of program and project-related issues. Assist contractor employees that are engaged in the tasks for planning, preparation and conduct of domestic and international seminars and meetings with senior diplomatic, political and military leaders from the region. Interagency coordination with members from the U.S. State Department, Pentagon, National Security Council, and Capitol Hill regarding policy and program operational issues. Assist in the management of all day-to-day coordination and execution of seminars. Assist in the coordination of guest lectures and meetings. Edit, publish, and distribute seminar materials. No activity may will amount to the conduct of foreign policy, which is an inherently governmental function.

5.4.2 Qualifications: Bachelor's degree in political science, international relations, and/or CHDS regional expertise (Western Hemisphere), 3-5 years work experience with program and event planning, program management, and personnel management is required.

### 5.5 External / Public Affairs Strategic Communications Support (2080 hrs. estimate)

5.5.1 Tasks: Provide public affairs support and content writing for the Center. Develop and write speeches, and develop strategic communications plans. Interact extensively with United States Southern Command (SOUTHCOM), United States Northern Command (NORTHCOM), other institutions, and Regional Centers to engage stakeholders on behalf of CHDS. Draft the Center's annual report, brochure, and other publications of the CHDS Center for the government's approval. The CHDS Communications Officer will act as final editor/proof reader on strategic correspondence leaving the Center as well as assist as the speech writer for the Center; develop briefs for the Center and brief visitors on CHDS Center Activities as required. Draft reports for the various DoD stakeholders. Draft the Center's annual report, brochures and other publications as necessary.

5.5.2 Qualifications: Bachelor's degree in international relations (or related field) and three years of work experience in public relations, or a bachelor's degree in international relations (or related field) and five years of work experience in public relations is required. Work experience in the Western Hemisphere region in public affairs is desired.

### 5.6 Administrative Support for Alumni Affairs: (2080 hrs. estimate)

5.6.1 Tasks: In support of the Office of External and Strategic Communications, coordinates and oversees matters pertaining to hosting international and US participants for seminars and conferences in the U. S. and abroad to include housing, transportation, meals, and other matters. Coordinates non-academic participant activities and advises on protocol matters. Assists Protocol Officer to coordinate requirements for events with Center staff and faculty and with other U. S. government and foreign government agencies.

5.6.2 Qualifications: A minimum of a Bachelor's Degree in business administration or related field is desired. A minimum of two years working experience in logistics management and a working knowledge of Western Hemisphere (CHDS) region's customs, culture and meeting special needs for foreign diplomats and military leaders desired.

### 5.7 Administrative Support for the Registrar's Office: (2080 hrs. estimate)

5.7.1 Tasks: In conjunction with the Office of External and Strategic Communications, coordinates and oversees all matters pertaining to international and participants' inquiries for CHDS events in the US and abroad. Plans, organizes, and coordinates all activities associated with the assigned events including the nomination and admission processes. Updates and completes participant lists and manages the integrity of input/output of appropriate information in the CHDS Center database.

5.7.2 Qualifications: A minimum of a Bachelor's Degree from an accredited college is desired. A Minimum of one (1) year working experience and knowledge of Western Hemisphere (CHDS) region's customs and culture is desired. Spanish is required. Knowledge of PeopleSoft software is desired.

### 5.8 Information Technology Support (1,040 hrs. estimate)

5.8.1 Tasks: Provides computer, website and database support for all programs and events. Assist in the performing office administration tasks required to support CHDS center's information technology requirements,

maintains operations office areas and maintains computer equipment. Uploads data to public and alumni websites, modifies code to affect display of CHDS content on website.

5.8.2 Qualifications: Bachelors degree is desired. Three years experience in information technology support is required. Experience in Blackboard, HTML, CFML, SQL and experience in training Spanish and/or Portuguese speakers to use IT resources is desirable. Spanish is required.

5.9 Budgeting, Accounting, and Acquisition Support for the Resource Management Office: (2080 hrs. estimate)

5.9.1 Tasks: Assist in the budgeting, tracking, and accounting for daily Center expenditures in accordance with guidance provided by the Defense Security Cooperation Agency and CHDS Resource Management Office. Assists Resource Manager to organize annual and periodic financial reports, preparation for reviews/audits and coordination of data input into the official accounting system. Prepares detailed reports and analysis on contracts and finances for review by the Resource Manager.

5.9.2 Qualifications: A minimum of a high school diploma is required. Bachelor' degree in accounting or related field is desired. Work experience in formulation, presentation and execution of the budget as well as coordination with the Defense Finance and Accounting System (DFAS) is desired. Recent experience working with U.S. Government contracting and fiscal regulations is desired. Experience working with diverse groups of persons, including mid-level to senior-level military and Government officials is desirable. Proficiency in MS Word, MS Excel, MS PowerPoint and MS Access is desired. Contractor and its personnel may be required to execute a Nondisclosure Agreement to protect sensitive budget and acquisition information.

5.10 Program Management (2,080 hrs. estimate)

5.10.1 Tasks: Responds to the Director, CHDS and the COR, the contractor assists the government team to provide timely and accurate reports and feedback. Prepares and submits reports summarizing activities of the contractor team, in-progress reviews recommending solutions for any challenges encountered during the previous quarter. Prepares and submits financial reports and updates no later than ten days following receipt of monthly other direct cost (ODC) invoice. Financial reports should include up-to-date estimated expenses for future events. Participant costs shall be broken down by "Country." Prepare and submit "cost" estimates for future events once the event is entered in the planning process. Estimates should include all line items associated with the event. Actual costs as compared to estimated cost should be completed within 30 days of close of event. Prepares and submits contractor invoice for labor and Other Direct Charges for reimbursement by the government. Prepares and submits vendor payment statements for all contracted support, confirming payment dates. Contribute to after-action reports, including lessons learned and planned corrective actions. Assist with preparation of reports required by congress, DSCA Office of Secretary of Defense (OSD), or other USG entities. Prepare other relevant reports addressing policy formulation, alumni operations, public relations, outreach and engagement, as required by the Director, CHDS. The Project Manager shall participate in all critique sessions, in process reviews, and after action reviews that are conducted in the preparation for, during or after any event.

5.10.2 Qualifications: Five years experience in an operational or training environment is required as well as two years experience in at least two of the following areas: personnel management; administration; logistics planning and management; protocol; public affairs; or political-military affairs is desired. The Program Manager shall possess the highest standards of personal deportment, judgment, demonstrated organizational abilities, and outstanding communications skills. The Project Manager must be familiar with the Western Hemisphere customs and culture. Ability to effectively converse professionally in Spanish or Portuguese is desired. Excellent written and

oral communications skills are required. The Program Manager should be a subject matter expert on contracting and/or budgeting operations and demonstrate ability to respond to new or different requirements. A Master's degree in a discipline relevant to the work is desired.

5.11. Academic Assistance Facilitator (2,080 hrs. estimate)

5.11.1 Tasks: Instruct or facilitate CHDS Center courses, seminars, workshops, symposia, and other events as determined. The contractor, working with the COR (in consultation with the Academic Dean and other CHDS Center officials), will build a pool of qualified instructors/facilitators/lecturers from the United States, Central and South America and the Caribbean region international community, with backgrounds in government, military, academics, and civil society, who assist in the execution of CHDS events and programs. Expert shall actively participate in orientation and evaluation sessions prior to and after seminars or other events.

5.11.2 Qualifications: Master's degree in international relations or related field is desired. Facilitators are subject matter experts with practical and academic experience in areas such as politics of the Western Hemisphere, national defense, civil military relations, security studies, defense economics, disaster management, regional studies, peace support operations, counter-terrorism. Facilitators shall be conversant in Spanish and Portuguese. Facilitators must have strong interpersonal skills, multi-cultural understanding, and the highest standards of professional conduct.

6. PERFORMANCE OBJECTIVE No. 2: In order to perform the tasks set forth in the PWS paragraph 6, the contractor shall provide qualified administrative, technical, management, and academic support personnel during times when the CHDS' workload surges or increases. These activities will take place at the CHDS' facilities, and/or at other designated locations throughout the world. Academic support and facilitators must have a combination of practical experience and/or teaching experience in the required area of expertise. The administrative, technical, and management support personnel will be already trained in their positions. The personnel must be able to travel internationally to perform the required tasks. Personnel with cross-cultural experience are preferred. Any requirement for, retention or hiring of an attorney must be approved in advance by the Office of General Counsel, Department of Defense.

6.1 Subject Matter Experts for Instruction, Educational Development and Research at Graduate Level Programs on National Security:

6.1.1 Tasks: Support seminars, programs, curriculum development workshops, research, and related activities. Subject matter experts who provide expertise as Adjunct Faculty to the CHDS to direct seminars, provide expertise during curriculum development workshops, author papers, or speak at CHDS functions. Instructors/facilitators are experts either in thematic area related to the Center's mission or in technical fields such as games, simulations and other instructional formats that take advantage of current technology. The contractor should have a number of subject matter experts who have proven records of excellent performance and commitment to the goals and philosophy of the CHDS upon whom the Contractor can call to respond to Center requirements.

6.1.2 Qualifications: Current or former renowned members of a research and policy institute on security studies, or retired State Department/DoD officials with an extensive background in strategic security studies is desired. Current or former U.S. Government civilian or military officials who are subject matter experts on the Western Hemisphere are desired. These

individuals should have a demonstrated level of excellence at lecturing in the subject matter. In most cases Spanish and/or Portuguese is required. If the individual is employed as an attorney in teaching, the individual must be licensed in active status to practice law in at least one of the United States or US territories.

## 6.2 Facilitators for Seminars, Workshops, Symposia:

6.2.1 Tasks: Instruct or facilitate and assist in the development of CHDS Center courses, seminars, workshops, symposia, and other events as determined. The contractor, working with the COR (in consultation with the Academic Dean and other CHDS Center officials), will build a pool of qualified instructors/facilitators/lecturers from the United States, Central and South America and the Caribbean region international community, with backgrounds in government, military, academics, and civil society, who assist in the execution of CHDS events and programs. Expert shall actively participate in orientation and evaluation sessions prior to and after seminars or other events. Furthermore, this individual will assist in the development of curricula for courses, conferences, seminars and workshop, will participate in the identification and selection of students and participants for the Center's activities, and will provide specific subject matter content for the management of the Center's knowledge network.

6.2.2 Qualifications: Doctor's degree in the field of social sciences preferred. Master's degree in the field of social sciences or equivalent degree from professional military education required. Facilitators are subject master experts with qualification, professional, and academic experience in areas such as politics of the Western Hemisphere, national defense, civil military relations, security studies, defense economics, disaster management, regional studies, peace support operations, counter-terrorism demonstrated by working with high level officials or equivalent in the academic or private sector. Facilitators shall be conversant in Spanish and Portuguese. Facilitators must have strong interpersonal skills, multi-cultural understanding, and the highest standards of professional conduct.

## 6.3 Student Services On-Site Coordination

6.3.1 Tasks: The Student Services On-Site Coordinator acts as the single point of contact for all activities with the COR i.e. interpreters, translators, and student service assistants. The Student Services On-Site Coordinator immediately informs the COR of any issues, problems or concerns that pertain to students, guests or scheduled activities. The usual workday for the Student Services On-Site Coordinator begins at 8:00 AM and ends at the completion of the official schedule for any given day. The CHDS schedule will include at least one official evening event or dinner each week, but not more than six during each seminar. Contractor responsibilities may require that some workdays begin at 7:00 AM or earlier. The Student Services Officer shall assist in all critique sessions, in process reviews, after action reviews that are conducted in the preparation for, during or after any event.

6.3.2 Qualifications: A minimum of a Bachelors Degree is required, with at least 3 years work experience to include experience in at least two of the following areas: personnel management; administration; logistics planning and management; protocol or public affairs; political-military affairs. The Student Services On-Site Coordinator shall possess the highest standards of personal deportment and judgment, possess demonstrated organizational abilities, and outstanding communications skills. It is essential that the Student Services On-Site Coordinator have a working knowledge of the Washington DC diplomatic and military organizations and cultures, and the ability to interact with senior foreign representatives. Fluency in the Spanish language is required.

## 6.4 Student Services Assistance

6.4.1 Tasks: Student Services Assistants (SSA) will assist the Protocol Officer in managing and maintaining the coffee service for the participants, assembling public relations packets, calling guests invited to CHDS events for RSVP purposes, and escorting graduation guests and visiting guest speakers, as required. Assist participants with routine logistical, academic, and individual requirements. Assist the administrative staff in photocopying and distributing materials for participants, front office phone coverage when requested, and will serve as the initial point of contact for all non-academic issues for the participants during their stay. Assist the participants in departure activities by ensuring their travel reservations have been reconfirmed, participants have no outstanding book loans from the library and their property hand receipts are cleared.

6.4.2 Qualifications: The contractor will assign SSA who have demonstrated, substantive experience in one or more of the following areas: escort experience; administrative management; logistics planning and management; training management. Required to have organizational abilities, communications skills, ability to work under pressure to respond to the dynamics of a multi-cultural environment, and the ability to work in a team organization. It is important that Student Services Assistants possess and maintain the highest standards of personal deportment and judgment, and have the social awareness to interact appropriately and effectively with senior foreign representatives, both civilian and military. It is required that SSA has knowledge of social protocol in the Western Hemisphere, and knowledge of the Washington DC area. The schedule will include an official evening event or dinner each week. There will not be more than six evening functions during each seminar. The Contractor will respond within one working day to any negative information regarding a SSA provided by the Contracting Officer. CHDS may deny access to an SSA or contractor employee in its discretion. SSA must be bilingual (Spanish/English); Portuguese language skills are desirable.

6.4.3 Additional Information. COR will verify with the Student Services On-Site Coordinator the number of student services assistants and the time needed 15 working days in advance. The average workday for the Student Services Assistants begins at 7:00 AM and ends at the completion of the official schedule for any given day. The Coordinator must accompany students to their lodging after each day's official events and must be available for students and visitors during a scheduled program, to include scheduled weekend activities. Student Services Assistants will be responsible for any government-furnished equipment used to accomplish the tasks required by the contract. Student Services Assistants will be responsible for the day-to-day good order of all assigned working spaces. Student Services Assistants will immediately inform the project manager of any issues, problems or concerns that pertain to students, guests or scheduled activities.

#### 6.5 General Staff Support

6.5.1 Tasks: The General Staff Support requirements are those tasks that promote an effective and efficient bi-lingual (Spanish and English) organization to include: daily office operations such as receiving calls and guests, escorting VIPs, assembling protocol materials, brochures, public relations packets, taking photos, and serving refreshments at CHDS special events and seminar related social events.

Assist in implementing policies, procedures, manuals, communications, database maintenance and general support to multi-faceted office organization. Assist the administrative staff in photocopying and distributing materials for CHDS event participants, and assisting in routine office and clerical requirements such as typing correspondence and maintaining files. CHDS further requires multi-media support to perform administrative tasks associated with new media projects such as media design and production. Multi-media applications include developing structure, organization and architecture of multi-media for CHDS events. General staff tasks include assembling application folders, assisting participants with academic and administrative requirements to include: correspondence, arranging travel, assembling and filing student records.

6.5.2 Qualifications: Spanish is not required but highly desired. A minimum of a High School degree is required, an undergraduate degree is desired. Two years minimum work experience in the area of responsibility is required.

#### 6.6 Planning and Logistical Support of Forward Presence:

6.6.1 Tasks: Plans and coordinates all aspects of support to a specific OCONUS activity, to include developing administrative and logistical requirements, coordinating pre- event site visits, conducting required meetings to include concept approval briefings, IPRs, preparation of draft of requirements. Coordinates with the CHDS Strategic Communications Office. Performs required coordination with US embassy personnel for CHDS OCONUS activities in accordance with guidance provided by the Chief of Operations; also responsible for proposing protocol related activities, gifts plan, etc. Organizes and supports After Action Report and Review process as instructed.

6.6.2 Qualifications: A Bachelor's degree is required and minimum of 5 years of work experience within a CHDS region Combatant Command and U.S. Embassy is desired. Planning and logistics experience are required. Experience with Southern Command is desired. Former military officer is desired.

#### 6.7 In-country Event ~~Coordination~~Support:

6.7.1 Tasks: Performs administrative, programmatic and logistical support for CHDS Center events by assisting in scheduling, coordinating workshops, seminars and classes conducted by CHDS Center in the Western Hemisphere. Works with staff members throughout the Center and US Embassy personnel to ensure administrative and logistical support is timely in order to maintain scheduled activities. Coordinates logistical support for the CHDS activities to include publications, research support, meetings, and other products. Provides a written after action report that identifies suggestions for improvement as well as positive aspects about the event. Will require travel throughout the Western Hemisphere to coordinate events.

6.7.2 Qualifications: Bachelor's degree is desired. Fluency in English, Spanish and/or Portuguese language is required. Two years of work experience in logistical planning in the Western Hemisphere is desired. A thorough understanding of regional issues and customs of the Western Hemisphere is desired.

#### 6.8 Information Database Management

6.8.1 Tasks: Inputs data, reports and updates to the uNet (People Soft) or any other corporate database system selected by National Defense University and/or CHDS. Provides IT database support services required to fulfill the CHDS mission.

6.8.2 Qualifications: Bachelors degree and 3 years experience in database management is desired. Two years of work experience with the Western Hemisphere region programs is desired. Experience in an academic environment and Microsoft Word programs is desired.

#### 6.9 Gaming and Simulation Facilitation

6.9.1 Tasks: Develops, acquires or enhances software for educational games and simulations used in defense and security exercises both in the US and in the CHDS region. Current educational software being utilized at the CHDS is Nations Lab and Tabula Rasa. Knowledge and experience in facilitating CHDS courses, seminars and workshops using games and simulation is highly desired. CONUS and OCONUS travel is required.

6.9.2 Qualifications: Masters Degree required, Ph. D. desired in area of informational technology and software development. Experience in the CHDS region is required. Fluency in English and Spanish is desired.

#### 6.10 Bi-lingual Managing Editor

6.10.1 Tasks: Prepares and edits academic papers for both in-house and institutional publication. Draft and edit scholarly papers for an electronic journal and hard copy journal. Provides editing skills in working with academic scholars on a daily basis. Offers input to academic scholars to initiate, produce, and finalize items for publications. Assists academic scholars by providing detailed presentations of research work to support positions for publications of scholarly publication.

6.10.2 Qualifications: Master's degree in journalism or related field is required. Five years of work experience editing and publications is desired. Work experience in or with Western Hemisphere defense studies is desired.

#### 6.11 Administrative Support for Academic Affairs

6.11.1 Tasks: Assists in supporting the preparation the preparation of documentation and records for presentations, briefings reports and other forms of communication and instruction related to the functions and administrative responsibilities of the Center, the Office of the Dean of Academics and faculty. Assists in supporting research, collection and analysis of information and data related to academic events, projects, programs and the management of the faculty.

6.11.2 Qualifications: Bachelor's degree is required. Two years of work experience in administration is required. Experience working with diverse groups of persons, including mid to senior level military and civilian officials is desired. Proficiency in MS Word, MS Excel, MS PowerPoint and MS Access is required. Spanish is required. Portuguese is desired.

#### 6.12 Event and Special Program Planning

6.12.1 Tasks: Plans, coordinates, and executes CHDS programs. Plans courses of action to be implemented for review by the government prior to execution of the event. Upon approval, implements the course of action and activities to ensure a well thought out and managed function for CHDS. Closely monitors activity to ensure events are managed professionally with minimal disruptions to the event. Provides written after action reports that identify suggestions for improvement as well as positive aspects about the event. Coordinates the Washington D.C. CHDS hosted seminars targeted for the Western Hemisphere diplomatic community in the form of monthly lectures and discussions, as well as all special events associated with other programs both in continental U.S. and in the Western Hemisphere region. Assist in the coordination and execution of all special events to include dinners, luncheons, lodging, and evening events for all Washington D.C.- based and overseas seminars. Events take place both in the US and overseas .

6.12.2 Qualifications: Bachelor's degree or two years of work experience as an event program planner is required. Spanish is desired.

6.13 In-country Event Coordination:

6.13.1 Tasks: Performs administrative, programmatic and logistical support for CHDS Center events by planning, scheduling, coordinating workshops, seminars and classes conducted by CHDS Center in the Western Hemisphere, to include events associated with the Regional Network of Defense Organizations. Works with staff members throughout the Center and US Embassy personnel to ensure administrative and logistical support is timely in order to maintain scheduled activities. Assist in the coordination of logistical support for the CHDS activities to include publications, research support, meetings, and other products. Provides a written after action report that identifies suggestions for improvement as well as positive aspects about the event. Will require travel throughout the Western Hemisphere to coordinate events.

6.13.2 Qualifications: Bachelor's degree is required. Fluency in English, Spanish and/or Portuguese language is required. Two years of work experience in logistical planning in the Western Hemisphere is desired. A thorough understanding of regional issues and customs of the Western Hemisphere is desired.

7. OTHER DIRECT COSTS: In order to perform the services described in this PWS the contractor may incur direct costs to purchase supplies and services needed to carry out day-to-day operations, programs, seminars, and other CHDS events. The contractor may obtain, after approval from the COR, such supplies necessary to perform the work described in the PWS. The contractor will, at all times, endeavor to minimize such costs. The contractor will be reimbursed for its allowable direct costs allocable to the contract. For the purpose of reimbursing allowable costs, the term "costs" includes only those recorded costs that, at the time of the request for reimbursement, the Contractor has paid by cash, check, or other form of actual payment for items or services purchased directly for the contract. These include, but are not limited to:

7.1 Travel costs for the contract work shall not exceed the amounts authorized to government employees under the Joint Travel Regulation. Contractor may be reimbursed for 'danger pay' allowances paid to employees who travel and work for the contract in hazardous places provided such reimbursement is necessary and does not exceed amounts authorized government employees for Danger Pay Allowance (DPA) in the Department of State Standardized Regulations (DSSR).

7.1.1 Travel Requirements: Travel will be required in the performance of designated tasks and duties, to include supporting Government reviews, attending program meetings, attending seminar sessions, conducting training sessions, coordinating with Combatant and Component Commands, and supporting seminars and special events. Overnight travel may be required.

All travel will normally be specified by the Government and may be included in the contract as an Other Direct Cost, in accordance with the Joint Travel Regulations. Unforeseen travel requirements are anticipated, but will only be executed as directed by the COR. In such instances the Government will direct any required travel, foreign and domestic, at USG expense.

7.2 Contractor may be reimbursed for necessary incurred direct costs pre-approved by the government (Contracting Officer) to support CHDS programs.

7.3 When CHDS conducts an event outside of the Washington DC area, the contractor may be reimbursed for incurred costs for items or services purchased directly for the contract that the Contracting Officer has pre-approved. This includes costs for supplies and other support services overseas, to include lodging services, when such items or services are not available through government logistics or procurement systems.

8.0 PERFORMANCE OBJECTIVE No 3: The Contractor will develop protocols for the hiring, managing, reimbursing, and following up with the experts required to support CHDS programs and activities.

9. DELIVERABLES

9.1 Schedule of Deliverables: The contractor will work with the government team and assist in the delivery of products as of the following schedule. Adherence to schedule will be confirmed by the COR on a monthly basis.

PRODUCT / ACTION	DUE DATE
A. Deliverables	Adherence to schedule. Tasks to be completed on the contract will be confirmed by the COR.
B. In-Progress Review (IPR)	Monthly. Findings will be presented to the Director CHDS and forwarded to DSCA Contracting Office for appropriate action.
C. Invoice statements	No later than the 10th of each month for the preceding month.
D. Event Budget Estimate	On a regular basis following planning of events submit estimate within 7 days. Actual costs of event submitted within 30 days after event.
E. Vendor Payment Report	Within forty-five (45) days following the completion of an event.
F. Post Event Lessons Learned	Suggested corrective actions within thirty (30) days following the completion of an event.

10 SECURITY: Security and Academic Informational Requirements.

10.1 Prior to the release or publishing of any public information concerning the CHDS or originating as a result of the working with the CHDS program, clearance must be obtained from the CHDS.

10.2 The contractor employees will comply with all applicable Government security directives and regulations during the performance of work. The contractor will follow guidelines from the U.S. Coast Guard Security Office or any successor program to enroll each contractor employee in the RAPIDGate standardized Security Entry Program while at the CHDS headquarters building. The contractor will be responsible for payment of contractor personnel registration fee in the RAPIDGate Security Entry Program. Contractor personnel are responsible for safeguarding building passes and other badges, and must immediately report a lost or stolen badge to the COR (202) 685-2424, and the NDU Security Office (202) 685-3835

10.2.1 Dependent upon program requirements, the CHDS may require positions with a secret clearance. Currently there are no positions that require a secret clearance. The contractor will be permitted adequate time to obtain clearance. The contractor is responsible for obtaining all clearances and paying all costs for clearances.

11. QUALITY CONTROL: The contractor shall establish and maintain a complete Quality Control Plan to ensure that the requirements of the contract are provided as specified. One copy of the contractor's Quality Control Plan shall be provided to the contracting officer at the time of proposal submission. An updated copy must be provided to the Contracting Officer as changes occur. The Quality Control Plan must include all elements in the PWS and Performance Requirements Summary; to include a comprehensive and effective Safety and Security programs that complies with all contract safety and security requirements.

11.1 The Quality Control Plan shall describe the methods for identifying and preventing problems before the level of performance becomes unacceptable. One copy of the contractor's Quality Control Plan shall be provided to the contracting officer at the time of proposal submission. An updated copy must be provided to the Contracting Officer as changes occur. The Quality Control Plan shall describe the methods for identifying and preventing problems before the level of performance becomes unacceptable.

11.2 Quality Assurance. The government will evaluate the contractor's performance under this contract using the method of surveillance specified in the PWS and based on adherence to guidelines established in Deliverables. When an observation indicates defective performance, the COR will obtain the contractor's representative's initials on the record of the observation. The COR will then submit a Contract Discrepancy Report.

12 HOURS OF OPERATION: The CHDS' "core" operating hours are from 0700 to 1800 hours. The contractor will coordinate its employee schedules with CHDS core hours and Federal holiday schedules.

### 13. STANDARD DEFINITIONS

13.1 Contracting Officer (KO). A person duly appointed with the authority to enter into and administer contracts on behalf of the U.S. Government.

13.2 Contracting Officer's Representative (COR). An individual designated in writing by the Contracting Officer to perform as an authorized representative of the Contracting Officer to perform specific contract administrative functions within the scope and limitations as defined by the Contracting Officer.

13.3 Government Furnished Property (GFP). Property in the possession of, or directly acquired by the Government and subsequently made available to the contractor.

13.4 Government Property. All property owned or leased to the Government or acquired by the Government under the terms of the contract. Government property includes both Government furnished property and contractor acquired property as defined in FAR 45.101.

13.5 Government Material. All material that may be incorporated into or attached to a deliverable end item or that may be consumed or expended in performing a contract, i.e., raw and processed materials, small tools, supplies component parts, raw and processed materials.

13.6 Government Property Administrator. An authorized representative of the Contracting Officer appointed in writing to administer contract requirements and obligations relative to government property (FAR45.101).

13.7 Quality Assurance (QA). Those actions taken by the Government to assure services meet the requirements of the Performance Work Statement (PWS) and all other service outputs.

13.8 Quality Assurance Evaluator (QAE). A Government person responsible for surveillance of contractor performance.

13.9 Quality Control. Those actions taken by a contractor to control the performance of services so that they meet the requirements of the PWS.

#### 14. GOVERNMENT FURNISHED PROPERTY AND SERVICES

14.1 The CHDS will provide working space and equipment, as listed below, only to the contractor employees who are directly assigned to perform tasks required or specified by the contract. The CHDS will provide office supplies, materials, and equipment, to include access to telephones, copying machines, and desktop personal computers. Other administrative and communications support will be provided as required to perform the contract tasks. Contractor use of any government-furnished space, facilities, or equipment will be in accordance with Government regulations, including, but not limited to, security, inspection and access regulations, and standards of ethical conduct.

14.2 The CHDS will provide access to those documents and files that are relevant to the project and that are required to perform the tasks specified in the contract. Documents include studies, reports, plans, syllabi, agendas, and databases. Access to files and data is provided to the contractor strictly for use within scope of the contract and remains the property of CHDS. Contractor and its personnel may be required to execute a Nondisclosure Agreement to protect sensitive information.

14.3 CHDS government personnel will provide such assistance and information as is appropriate and necessary for liaison functions, and for the contractor's performance of the contract, e.g. review of schedules, preview of materials, orientation briefings, and walk-through of spaces.

14.4 Parking space will be available consistent with the policies and procedures that pertain to Government employees.

#### 15. CONTRACTOR FURNISHED ITEMS AND SERVICES

15.1 Except for those items or services specifically stated to be Government furnished the contractor shall furnish everything required to perform this contract.

15.1.1 Local travel. Transportation (public or privately owned conveyance), parking and related fees will be required to support coordination of events and for operations support.

15.1.2 Domestic travel. Trips between Washington D.C. and other CONUS places will be required to provide consultant support for Washington DC seminars and to provide coordination and planning support for Special Focus Seminars.

15.1.3 OCONUS travel. Support for seminars and special events and seminars will require travel from Washington D.C. and/or from point of origin for support designated countries.

16. NOTE: Only the Contracting Officer has the authority to change the terms of the contract.

## ANNEX A

### PLANNED CONFERENCES AND SEMINARS

#### Strategy and Defense Policy (SDP)

This three-week survey course is designed to help participants develop and expand their competence in analyzing and working with planning and resource management in the security/defense sector. Participants analyze the scope and range of issues in defense and security policy formulation and implementation, resource management, civilian-military and law enforcement cooperation, defense economics, interagency and international coordination, and control and oversight in order to bring about or produce more effective national security and defense. The course does not review policies or the current situation of any specific country. The course combines theoretical approaches to defense and security issues with integrated practical exercises, including lectures, individual studies, visits to U.S. government organizations, and CHDS' unique "Tabula Rasa." exercise, which helps students to apply concepts reviewed in lectures and moderated discussions, to a realistic (yet hypothetical) scenario.

The SDP is held once or twice a year and is only offered in Spanish. Candidates for whom Spanish is not their native language will be interviewed telephonically prior to final selection. Military candidates must submit applications through the US Military representatives in their country (US Military Group).

#### Caribbean Defense and Security Course (CDSC)

This two-week survey course is designed to help participants develop and expand their competence in analyzing issues and working with policy, strategy, planning, and resource management in the security/defense sector. Participants study international and national security environments and processes, as well as defense and security policy formulation and implementation, resource management, civilian-military and law enforcement cooperation, defense economics, transnational security issues, and interagency and international coordination in order to produce more effective national security and defense policies. The course is general in its approach to the subject and uses the experience of participants, faculty, and lecturers to enrich the learning exchange. The course combines theoretical concepts of defense and security analysis with integrated practical exercises, including lectures, individual studies, and guest speakers. This course will highlight the issues and challenges confronting small nations in the Caribbean region.

The CDSC is offered every other year (2006, 2008, etc) and is conducted only in English. Candidates who are not native speakers of English will be interviewed telephonically prior to final selection.

#### Inter-Agency Coordination and Combating Terrorism

The ICCT curriculum allows participants to review the interagency institutional coordination process among countries, plus international and domestic agencies (such as the military, law enforcement, civil and non-governmental organizations) with the purpose of maximizing any cooperation required to face any security and defense challenges in general and, especially, counterterrorism. This course is a critical learning experience with emphasis on the significance of collaboration between national ministries and agencies, and international cooperation to strengthen any existing efforts to prevent, fight and eliminate terrorism.

Guest speakers, international professors, experts and students will be available with their experience to supplement presentations, seminar and hands-on exercises. The course will review, from a policy and strategy standpoint, any topics related to decision-making and implementation of counterterrorism actions, the organizational and planning culture, and any information sharing together with the alignment of available resources and operations in terms of security. The ICCT is held once a year and is only offered in Spanish. Candidates for whom Spanish is not their native language will be interviewed telephonically prior to final selection. Military candidates must submit applications through the US Military representatives in their country (US Military Group).

### **Amistad: Defense Planning and Force Transformation Course**

The one-week course is designed to help participants expand their knowledge in defense planning processes designed to produce future defense alternatives. The course operates at theoretical and applied levels. It will introduce students to the advanced concepts and analytical tools for designing the defense establishment of the 21st century with the focus on adaptation, modernization, and transformation of defense capabilities.

Goals:

- 1) To understand, select and effectively use strategies for the design and formulation of defense and security policy.
- 2) To apply the concepts of transformation to a variety of inter-American defense and security topics.

### **Terrorism and Counterinsurgency**

The purpose of this course is to enhance participants' understanding and ability to analyze conflicts dominated by insurgency and terrorism. The students will be able to evaluate and analyze the nature of the threat as well as the merit of comparative policy response options to confront these phenomena in a democratic context on the basis of reestablishing political stability, strengthening national security, and protecting the rule of law.

The students will study the reasons for the emergence of insurgency and terrorism, the comparative political and theoretical approaches to insurgent strategy, mobilization, operations and organization as well as the comparative countermeasures in each one of the relevant areas.

This will be done through an initial period of intense discussion and exposure to the current literature on the evolution of insurgent and counter-insurgent thought and approaches. This discussion will be enhanced and illustrated by the presentation of historical and current case studies demonstrating national, regional, transnational and global challenges of insurgency and terrorism such as the FMLN, FARC, ELN, Al Qaeda, Hezbollah, IRA, ETA and others.

. The course is composed of a distance phase, a residency phase in Washington, D.C., and a final research paper. During 2008 this course will be undergoing an accreditation process by the National Defense University.

### **Security, Stability, Transition and Reconstruction (SSTR)**

The Security, Stability, Transition and Reconstruction course was originally scheduled for February 2008, but has been postponed until October 2008. The new dates are October 20 – November 7, 2008. This course was postponed to continue the process of having this course accredited through the National Defense University. This is a 14-week course, mixing on-line and in-residence activities to provide students a wide range of perspectives and analyses on circumstances and variables surrounding international interventions.

### **Transnational Security, Stability and Democracy (TSSD)**

The primary purpose of this course is to study humanitarian and peacekeeping interventions and evaluate policy-related issues affecting international relations and national policy-making in a democratic environment. The program focuses on the causes, motivations, incentives and needs for national-level decisions and for international coordination in undertaking such operations, and the implications of these missions to countries, regional peace and stability, and to the international community in the effort of providing enduring solutions that promote democracy, human development, and political stability. The content analyzes the intervention situation from several perspectives. It examines circumstances, claims, and justifications for intervention, such as the weakness of the states to confront protracted internal political violence, civil violence, and the effects of natural disasters on countries and regions.

Furthermore, it explores the decision-making processes countries and multilateral organizations undertake before international crises. It permits participants to evaluate different types of crises and implications for the international community and regimes, such as natural humanitarian disasters, genocides, ethnic cleansing, natural environment collapses, and massive abuse of human rights.

### **Advanced Defense Policy (ADP)**

This is a 14-week course, conducted in three phases, combining eleven weeks of on-line study and research with a three-week in-residence program to provide students a broad perspective on the subjects of strategy, defense policy matters, and defense analysis. The three phases are the Distance Learning Phase (three weeks), the Resident Phase (three weeks), and the Writing Phase (eight weeks).

Course Goal: To deepen the participant's understanding of theories and case-studies regarding strategy, defense policy, and defense analytical tools and methodologies, in order to enable the participant to more effectively engage in the process of defense policy formulation, implementation, and evaluation.

Course Objectives: At the end of the course, students will be expected to analyze, identify, and understand the following: different current major schools of thought and approaches related to international relations theories; classic and contemporary schools of thought and approaches on strategy; best practices regarding schools of thought and approaches regarding defense policy formulation, implementation, and evaluation; best practices of defense analysis methodology and processes; current schools of thought and approaches of decision-making methodologies and processes; and, current schools of thought and approaches of outcome-based performance measures evaluation.

### **Senior Executive Dialogue (SED)**

This four-day seminar brings teams of three or four senior officials from participating countries (one Senior Executive Service-equivalent civilian from the Defense Ministry; one senior General/Flag Officer; and, one or two Legislators from the respective Defense Committees) to Washington D.C. for an orientation on U.S. Security/Defense policy formulation processes. In addition to conceptual lectures and discussion groups conducted at the Center, participating officials will meet with senior U.S. decision-makers and key Congressional staff leaders on visits to the National Security Council, Departments of State and Defense, and Capitol Hill.

Participation in the Senior Executive Dialogue is by invitation only. U.S. Embassy Country Teams will be heavily involved coordinating with the participating governmental leadership to identify and invite officials to attend these seminars. Separate Senior Executive Dialogues will be offered in Spanish for those participants from Central America, the Andean Ridge, and the Southern Cone, and in English for attendees from the Caribbean region.

### **Advanced Policymaking Seminar**

This one-week seminar is designed to help participants to expand their knowledge in security and defense policy formulation processes. The seminar will be offered one time per year to each of four sub-regions within the hemisphere. The seminar operates at theoretical and applied levels to expand competence in analytical, planning, forecasting, evaluation, and managing tools used to address the key questions facing defense decision makers today. It will introduce participants to the advanced concepts and analytical tools for designing the defense establishment for the 21st Century with a focus on adaptation, modernization, and transformation of security and defense capabilities. A realistic (yet hypothetical) role playing interagency exercise will help students apply concepts that involve the formulation of policy guidelines for future changes in defense systems and the rationale with which the actors explain and justify their decisions.

### **Washington Security and Defense Seminar**

The Washington Security and Defense Seminar allows participants to develop their knowledge and improve their analytical skills about the security and defense environment and policymaking of Washington. During a one-week program, participants identify issues and comprehend the main perspectives on national objectives, preferences on strategies, policy guidelines, and the dynamics of decision-making in a democratic society. In an academic, non-attribution environment, participants have the unique experience of listening to and exchanging ideas with key civilian and military officials of the Executive Branch, advisors, and academic professors working on issues related to the Western Hemisphere. The presence of representatives from Department of Defense (J-5 and Western Hemisphere Affairs), Department of State, National Security Council, Department of Homeland Security, and U.S. Congress provides diverse exposure to perspectives, responsibilities, bureaucratic issues, and policy challenges and preferences. The curriculum combines lectures, question and answer sessions, and moderated seminar discussions lead by CHDS professors.

This seminar is offered mainly in Spanish -with simultaneous interpretation in English- once a year.

### **Sub-Regional Conferences**

The Center for Hemispheric Defense Studies conducted its founding event, a Hemispheric Conference on Defense Education for Civilians, on September 18 - 19, 1997. This evolved into two Education and Defense Seminars (EDS) and later into three Research and Education in Defense and Security Studies Seminars (REDES). In 2004 CHDS began to operate under a new concept that gives emphasis to sub-regions within the hemisphere and to our alumni. As a result, we began to conduct a series of Sub-Regional Conferences (SRC) devoted to relatively narrow themes that still maintain the networks that we have established. The next SRC will take place in Panama in July 2008.

**ANNEX B**

**PERFORMANCE OBJECTIVE TABLE**

<b>Performance Objectives</b>	<b>Delivery Schedule</b>	<b>SOW Para</b>	<b>Format</b>	<b>Performance Standard</b>	<b>Monitoring Method</b>	<b>Incentives/ Disincentives</b>
1. The contractor shall provide qualified administrative, technical, management, and academic support personnel to perform the tasks set forth in the PWS.	Daily	5.0	As required by the COR	Performs tasks listed under paragraph 5.0 thru 5.13.2. And required deliverables under paragraph 9 received by the government.	COR review	Any task or deliverable that is not corrected to greater than 95% acceptance for accuracy and timeliness will be reflected negatively on the contractor's past performance.
2. In order to perform the tasks set forth in the PWS paragraph 6, the contractor shall provide qualified administrative, technical, management, and academic support personnel during time when the CHDS' workload surges or increases.	Daily (when tasks have been ordered)	6.0	As required by the COR	Performs tasks listed under paragraph 6.0 thru 6.13.2. And required deliverables under paragraph 9 received by the government.	COR review	Any task or deliverable that is not corrected to greater than 95% acceptance for accuracy and timeliness will be reflected negatively on the contractor's past performance.
3. The contractor shall pay all adjunct staff within 30 days of delivery of service.	As indicated when the item is ordered.	8.0	As required by the COR	Pays adjunct staff within 30 days of delivery of service.	COR review	If the number of adjunct staff is not paid according to the delivery schedule greater than 95% of the time it will be reflected negatively on the contractor's past performance.

(End of Summary of Changes)